Message

From: Rubio, Michael [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

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To: Niemeyer, Bruce L (BNiemeyer) [/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=34bc8ca3fa164a7eba525c4bca5469c0-niemebl]

Subject: "Just Transition" talking points

Bruce – Should the topic of a "just transition" come up tomorrow, below are a few talking points. Thanks, Michael

- Affordable, reliable, and ever-cleaner energy is essential to achieving a more sustainable world for <u>all</u> people. Oil and natural gas have a vital role to play in any global transition of energy by providing scalable, lower carbon solutions that ensures a just transition.
- Billions of people in the developed and developing world rely on oil and gas every day to meet their energy needs and improve their quality of life and, with a lower carbon footprint, will continue to do so for decades to come.
- Therefore, lowering the carbon intensity of the energy source billions of people use represents a tremendous opportunity to make progress toward the global net zero ambitions of the Paris Agreement.
- Critical to a just transition will be policy making by governments. We believe the most effective way for
 policymakers to address the energy transition is a price on carbon. In doing so, policymakers should consider
 three things:
 - 1. Primary policy: To reduce emissions, a market approach is far better than mandates.
 - 2. Economy wide: the policy should apply to all sectors to achieve ghg reductions at the lowest cost.
 - 3. Shared benefits: the policy should spur innovation and mitigate harm to consumers.